

# The Future of Performance Measurement Is Here: Data, Evidence & Behavioural Science

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### What Is the IBM Center?

We help public sector executives improve the effectiveness of government with practical ideas and original thinking.





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#### **Overview of U.S. Trends**

- U.S. Performance Movement Has Matured
- Data Analytics & Evidence-Based Policymaking Movement Is Catching Fire
- Behavioural Public Administration Movement Is Just Beginning



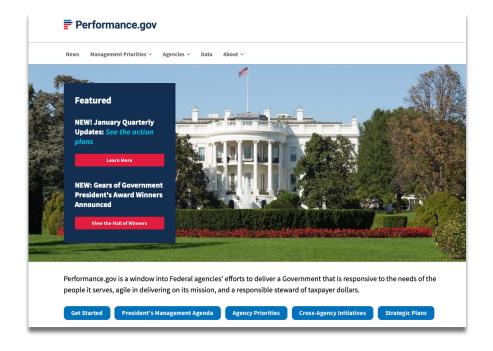
### **U.S. Performance Movement Has Matured**

- The Evolution of Federal Performance Movement Over Past 30 Years
  - Where is the U.S. Federal Government in 2021?
  - Increasingly Woven int the Way the U.S. Federal Government Works
- State and Local Performance Movement
  - State Level Initiatives
  - Local Level Initiatives



### **Performance Movement (continued)**

- Has the Performance Movement Made a Difference?
- Where Is the U.S. Performance Movement Headed?





### Data Analytics & Evidence-Based Policymaking Movement Is Catching Fire

- U.S. Federal Data Analytics and Evidence Initiatives
  - Where Is the U.S. Federal Government in 2021?
  - Examples of Data Analytics & Evidence-Based Government Initiatives



- Data Analytics & Evidence Initiatives at the State and Local Levels
  - State Level Initiatives
  - Local Level Initiatives

### Data Analytics & Evidence Movement (continued)

- Is the Data Analytics & Evidence Movement Making a Difference?
- Where Is the Data Analytics & Evidence Movement Headed?



## Behavioural Public Administration Movement Is Just Beginning



 U.S. Federal Behavioural Public Administration Initiatives

- Where Is the U.S. Federal Government in 2021?
- Examples of Behavioural Public Administration Initiatives in the U.S. Federal Government

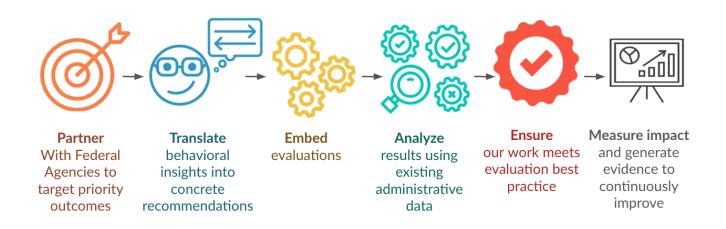
### State and Local Behavioural Public Administration Initiatives

- State Level Initiatives
- Local Level Initiatives

Office of Evaluation Sciences

### Behavioural Public Administration Movement (cont.)

- Is the Behavioural Public Administration Movement Making a Difference?
- Where Is the Behavioural Public Administration Movement Headed?



### How Can These Three Movements Align to Improve Decision Making?



- Bridging professional differences among the proponents
- Increase alignment with other systems that inform decisionmaking
  - Policy
  - Budget
  - Implementation



### Resources

#### **IBM Center for The Business of Government**

- Government for the Future: Reflection and Vision for Tomorrow's Leaders
  - http://www.businessofgovernment.org/node/3057#
- Government Reform: Lessons from the Past for Actions in the Future
  - <a href="http://www.businessofgovernment.org/report/government-reform-lessons-past-actions-future">http://www.businessofgovernment.org/report/government-reform-lessons-past-actions-future</a>
- Data-Driven Government: The Role of Chief Data Officers
  - <a href="http://www.businessofgovernment.org/report/data-driven-government-role-chief-data-officers">http://www.businessofgovernment.org/report/data-driven-government-role-chief-data-officers</a>
- Making Federal Agencies Evidence-Based: the Key Role of Learning Agendas
  - <a href="http://www.businessofgovernment.org/report/making-federal-agencies-evidence-based-key-role-learning-agendas">http://www.businessofgovernment.org/report/making-federal-agencies-evidence-based-key-role-learning-agendas</a>
- Government Performance Management: A Video Series
  - http://www.businessofgovernment.org/Government-Performance-Management

Website: www.businessofgovernment.org



